

### **NCO Profession**



## ..."Training, Educating and Progressive Development of our Soldiers for Today and Tomorrow."



### The Genesis of NCO Education

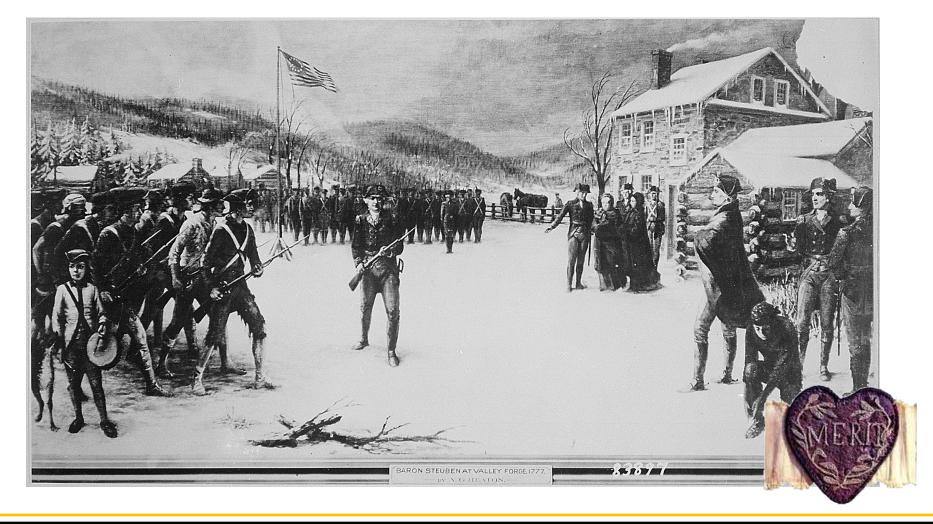


# CSM (R) Dan Elder Senior Fellow, Institute of Land Warfare Association of the United States Army



## **Model Company at Valley Forge**







## NCO Academy at the Constabulary School







## **NCO Candidate Course become NCOES**







## **Evolution of the NCOPDS/Credentialing**

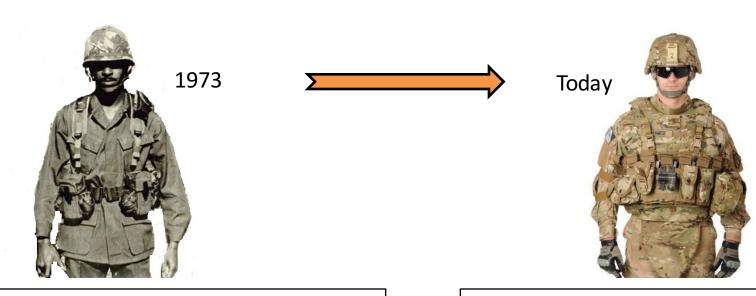


## CSM Turnbull CSM Combined Arms Center



#### **Evolution of NCO Education**





#### 1973

- U.S. Involvement in Vietnam ends (12 years)
- Selective Service ends
- TRADOC Established
- NCOES Established with Four Levels of PME
- Doctrine changes to reflect known threat
- Training and Education focused on preparing for linear fight with a known enemy

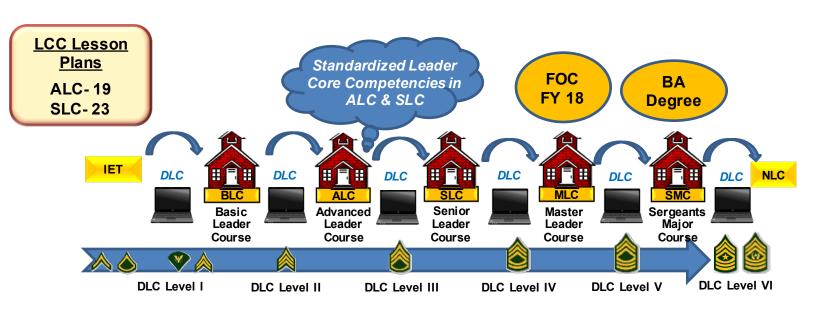
#### Today

- U.S. Involvement in Afghanistan/Iraq/ Syria (17 years)
- NCOES Evolving into NCOPDS with Six Levels of PME
- Doctrine changes to reflect unknowable threat
- Training and Education focused on preparing for multidomain fight with an unknown enemy



## **NCO PME Learning Continuum**





#### Each level of Distributed Learning Course will be approximately 40 hours





## **Army Credentialing Program**



Increase Soldier professionalism and technical competencies to enhance Army readiness while positively impacting retention and career transition

COMPULSORY	DISCRETIONARY			
MOS Required	MOS Enhancing		Self Development	
Proponent Delivered	<u>Proponent</u> <u>Recommended</u>		Self-directed	
Required to maintain MOS qualification	Increases Readiness, Retention & Professionalism		Prepares Transitioning Soldiers	
Army COOL	Army COOL / GOARMYED		GOARMYED	
	Embedded	Imported		
7 MOSs/13 Credentials	51 MOSs / 112 Credentials	183 MOSs / 1643 Credentials	11,000+ DoL Credentials	
Required for Promotion	Promotion points not given	Promotion points given	No Promotion Benefit	
Credential Requirements Imbedded in POI	Credential Requirements Imbedded in POI	Credential Requirements complementary to MOSs	Credential Requirements do not align with POI	
Army Funded (Proponent/Unit)	Army Funded (Proponent)*	Individual Funds (Tuition Assistance)	Individual Funds (Tuition Assistance/Personal)	
AR 350-1 Governed	AR 350-1 Governed	AR 621-5 Governed	AR 621-5/ AR 600-81	

<sup>\*</sup>Army Funded (Proponent) when budget allows (Not in POM); otherwise Individually funded with TA or CA





## **Army Credentialing Program**



COMPULSORY	DISCRETIONARY			
MOS Required	MOS Enhancing		Self Development	
	Embedded	Imported		
68W Medic	88M	11B	19K	
EMT Certification	Commercial Driver's License	Certified Personal Trainer	Barber's License	
Required for Promotion	Not required for promotion		No Promotion Benefit	
Promotion points not given	Promotion points not given	5 Promotion points given	Promotion points not given	
Loss of credential requires MOS reclass	Credential Requirements Embedded in POI	Credential requirements complementary to MOSs	No Credential Requirements in POI	
MEDCOM funds Training and Initial Qualification Unit funds currency TNG and recertification testing	Proponent funds training/ Soldier pays certification	Soldier Funds certification (Tuition Assistance)	Individual Funds (Tuition Assistance/ Personal)	



## Headquarters Department of the Army Office of the Sergeant Major of the Army



## CSM (R) John Sparks Nominative Sergeants Major Executive Education Program





## **Nominative Sergeant Major Education**



☐ Provides access to cutting-edge concepts and techniques not readily available through traditional military education channels.
☐ Provides valuable insight to the habits and though processes of successful executives through personal interaction with global business leaders.
☐ Customizes educational requirements for the Leader and Position
☐ Continued education to maximize performance



## **Nominative Programs**



The Nominative Leader Course, Carlisle Barracks

The Nominative Seminar 1, Ft Eustis

Kellogg School of Executive Management, Evanston (Six Leadership Programs)

The Nominative Seminar 2, Washington D.C.



#### **E9 MANAGEMENT CONSTRUCT**



#### **SMMD Mission Statement:**

Under the direction of the Sergeant Major of the Army, execute and manage the sequential and progressive leader development of the Army's most Senior Enlisted population throughout their life cycle. As a unified division, support talent management of the Army's Sergeant's Major population including Sergeant Major management, CSM CSL and the Nominative CSM/SGM process

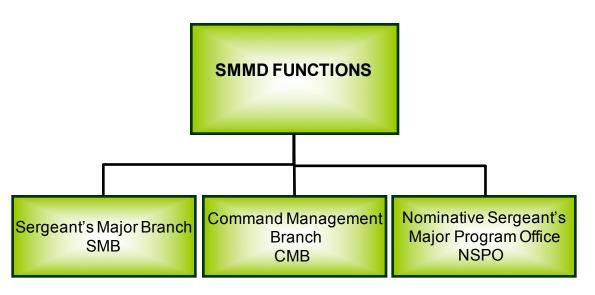
#### Focus:

Mutual support of each other in the talent management of the Army's Sergeant Major population while increasing transparency, communication, responsiveness and trust with Commanders and the Sergeant's Major population



## Sergeant's Major Management Division





Sergeant's Major Branch: Executes strategic talent management and assignment process for approximately 3600 SGM's Army side in order to optimize Total Force personnel readiness at the E9 gradeplate.

Command Management Branch: Executes the Army CSA and SMA's Centralized Selection List (CSL) program while maintaining the integrity of the process so as to place the best qualified CSM's in CSM positions that will best serve the Nation, the Army, and its Soldiers. Manages approximately 150 Brigade and 433 Battalion positions annually.

Nominative Sergeant's Major Program Management Office: Provide support and assistance at the direction of the Chief of Staff Army and Sergeant Major of the Army with managing the selection, assignment, utilization and leader development of our strategic enlisted force. Provide the most skilled and experienced senior leaders available for each position. Provides training and educational opportunities to better prepare those senior leaders to advise and assist the Army's Senior Leadership while leading our Soldiers and Civilians.



### **How We Assign and Manage E9's**



#### Sergeant's Major Branch (SMB)

- Students 6S
- CSL Non-Selects
- 6S (lateral) & 7S
- Knowledge and Skills Based
- 6K & 7K

#### Command Management Branch (CMB)

- Board Selects
- Order of Merit Lists (6)
- Fully Qualified No Principals nor Alternates
- Slating construct
- Knowledge and Skills Based (vice OML or preference)

#### Nominative Sergeant's Major Program Office (NSPO)

- Board Selects
- Fully Qualified OML
- Panel Process



## **Soldier for Life**



1SG (R) Stephen Canonico
Assistant Director, Retired Soldiers, Veterans and DA
Civilians Affairs,
Association of the United States Army



## **Soldier for Life**





Mission: Soldier for Life *conducts strategic outreach* and *shapes education, employment, and health* policies, programs and services to (1) inspire citizens to serve and (2) to create an environment where *Soldiers transition to be productive Veterans* of character, integrity, and service.

**Strategic Engagements** 

Ms. Gabriele Tyler

**Employment** 

**Health & Wellness** 

LTC Ramit Ring LTC Chris Pase

**Army Retirement Services** 

Mr. Mark Overberg **Education** 

MAJ Sean McEwen

National Programs/Strategic Comms

LTC Katresha Bailey

**Strategic Initiatives** 

Social Media

MAJ John Tatum

Ms. Shayna Blumenthal





## Soldier for Life



Our approach to being a Soldier For Life revolves around three functional areas; employment, education, and health & wellness. We also remain connected with our VSO/MSO partners and collaborate extensively with the Retirement Services Office.

#### Communicate

Communicate internally what it means to be a "Soldier for Life" and stay connected to our core constituency.

- ✓ Becoming a Soldier for Life is embracing a life of service beyond the uniform.
- ✓ The Army remains committed to both Soldiers and Veterans "Once a Soldier, Always a Soldier."
- ✓ Regardless of length of service, Soldiers embrace the ideas of discipline, leadership and teamwork; they are better prepared to be students, highly productive members in the private or public sector, and leaders in our communities.
- ✓ Encourage Soldiers of all eras to take pride in having served honorably, tell their Army story and to remain "connected" with our Army.
- ✓ Hire and Inspire → Soldiers take care of their own; we hire and help Vets; we inspire the next generation to join the military while inspiring Americans to support the Army.

#### **Promote**

Promote the *value of a Soldier and Veteran* to private organizations,
 government, non-profit
 organizations, and universities.

- ✓ Create Veteran-recruiting initiatives with partnered universities and colleges.
- ✓ Facilitate connections between Veterans and their eventual communities—ensure they have access to resources.
- ✓ Complement the efforts of organizations and programs that support Veterans with challenges such as homelessness, substance abuse, mental health concerns, etc.
- ✓ Continue to inform employers of the benefits in hiring Veterans ("Inspire to Hire") and how to effectively integrate Veterans into their organizations.

#### Develop/Shape

**Develop and shape policies and programs** that maximize the potential of our Soldiers as they transition to Veterans.

- ✓ Serve as the "eyes and ears" on Soldier, Veteran and Family transition—provide that feedback to SFL-TAP, Army Continuing Education, etc.
- Coordinate and synchronize efforts with interagency partners (DoL, SBA, VA, DHS, USDA etc.) to support our Soldiers and families throughout the Soldier Life cycle (to include Veterans).
- ✓ Identify opportunities to provide certifications, credentials, or other industry-recognized validation to our Soldiers that increase opportunities within the Army and beyond.
- ✓ Increase data-sharing between DoD, DoL, and the VA.







## QUESTIONS?